

A Picture is Worth a Thousand Queries Presented By: Rick Terhune, Jennifer Hoel, & Andy Gelasco Medical University of South Carolina



Medical University of South Carolina School of Rock

750 Medical Residents 70 residency programs

6 Colleges

Dental Medicine, Graduate Studies, Health Professions, Medicine, Nursing, and Pharmacy



3,000 Students

Students earn degrees at the baccalaureate, master's, doctoral and other professional levels.

16,000 Employees

Including more than 1,700 faculty members

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\$2.6b Annual Budget **\$250m Research Funding**

With an annual economic impact of more than \$3.8 billion

1,500 Beds **100 Outreach Locations**

On March 1, 2019, MUSC aquired 4 community hospitals doubling patient beds.



MUSC Facilities

Integrated University and Hospital support



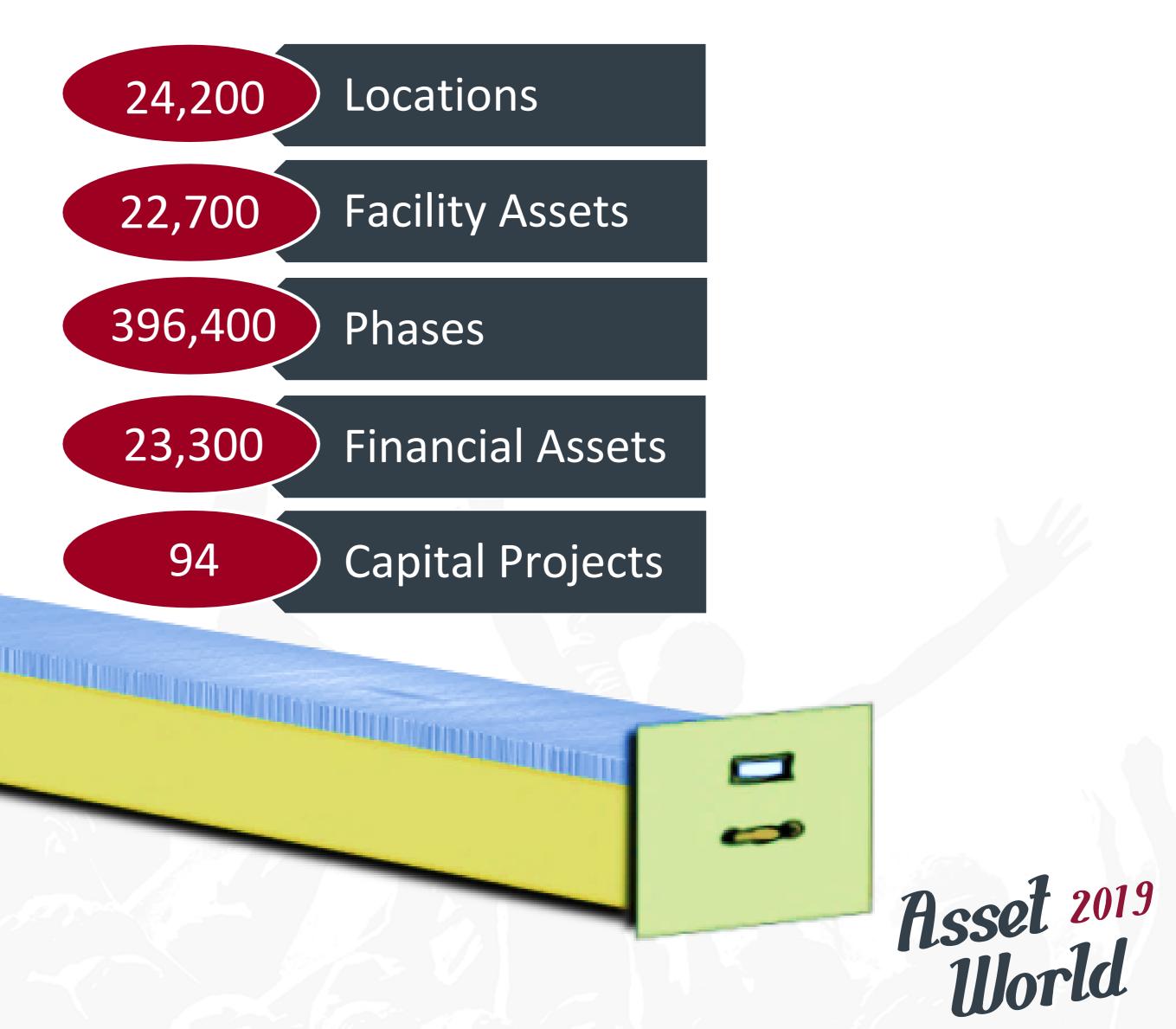
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The Expensive File Cabinet In AiM since 2013

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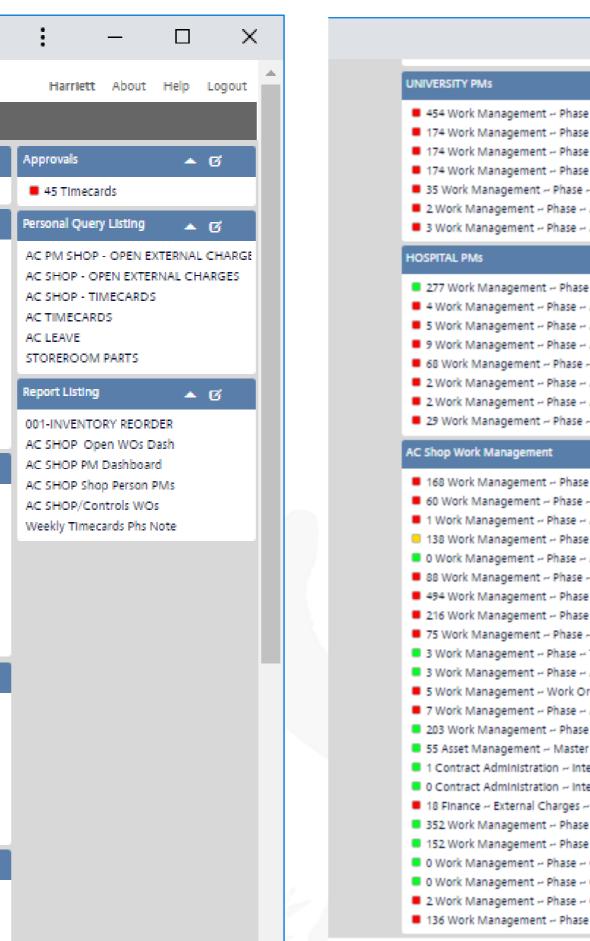


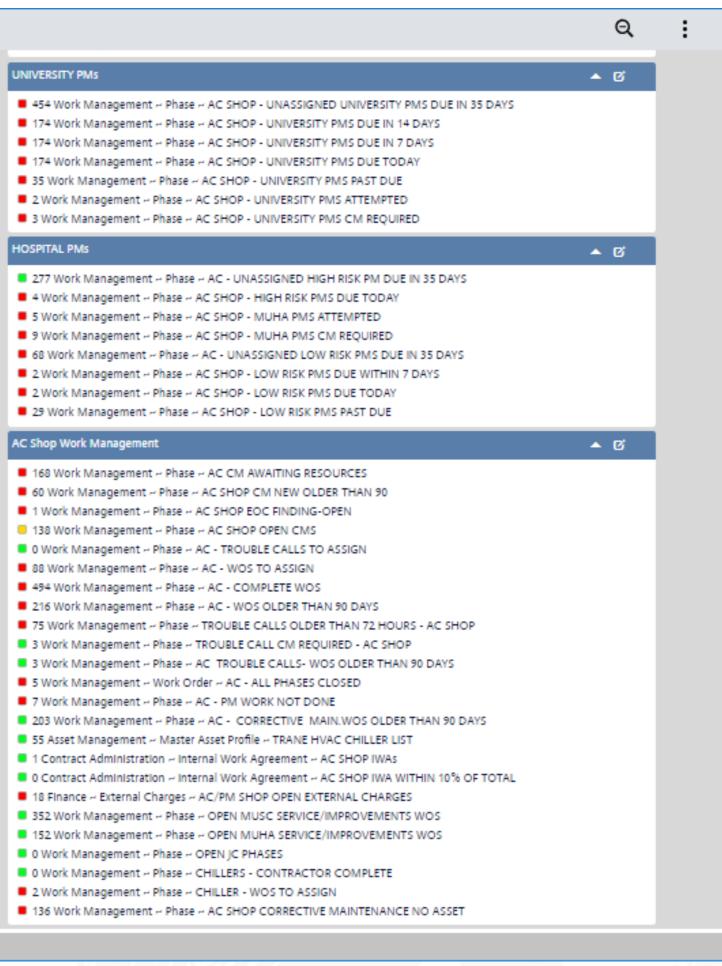
Queries, Queries, Everywhere... And we're still late with our PMs

| WorkDesk | | ର୍ |
|--|--|-------------------------|
| Add IQ | | |
| Menu 🔺 | Administrator Messages | ▲ 0' |
| Work Management | 3/27/19 7:54 AM ~ JEB95 ~ AIM Drop-in support is available this morning 8:30AM-11:00AM) with Jerome in PG101 Nex | t to The Carpenter Shop |
| AIMport Asset Management | Quick Search | ▲ Ø |
| Capital Projects | Master Asset Profile | |
| Contract Administration | | |
| Customer Service | Q Property Profile | |
| Finance | Q Requestor | |
| Human Resources | Q Work Order Status | |
| Inventory | Q Work Order | |
| Preventive Maintenance | Q Customer Request | |
| Project Management | Q Customer Request Status | |
| Property | Q Employee Profile | |
| Time and Attendance System Administration | | |
| | 0 Work Management Work Order A-11 2/M - ZONE 1 0 Work Management Work Order A-11 2/M - ZONE 2 EVEN MONTHS 0 Work Management Work Order A-11 2/M - ZONE 2 ODD MONTHS 0 Work Management Work Order A-11 2/M - ZONE 3 EVEN MONTHS 0 Work Management Work Order A-11 2/M - ZONE 3 ODD MONTHS 0 Work Management Work Order A-11 2/M - ZONE 3 ODD MONTHS 0 Work Management Work Order A-11 2/M - ZONE 3 ODD MONTHS 0 Work Management Work Order B-7-AC 0 Work Management Work Order B-9 UNIVERSITY PMS 454 Work Management Phase AC SHOP - UNASSIGNED UNIVERSITY PMS DUE IN 35 DAYS 174 Work Management Phase AC SHOP - UNIVERSITY PMS DUE IN 14 DAYS 174 Work Management Phase AC SHOP - UNIVERSITY PMS DUE IN 7 DAYS 174 Work Management Phase AC SHOP - UNIVERSITY PMS DUE IN 7 DAYS 174 Work Management Phase AC SHOP - UNIVERSITY PMS DUE IN 7 DAYS 35 Work Management Phase AC SHOP - UNIVERSITY PMS DUE IN 7 DAYS 2 Work Management Phase AC SHOP - UNIVERSITY PMS DUE IN 7 DAYS 2 Work Management Phase AC SHOP - UNIVERSITY PMS DUE TODAY 35 Work Management Phase AC SHOP - UNIVERSITY PMS DUE TODAY 35 Work Management Phase AC SHOP - UNIVERSITY PMS DUE TODAY 35 Work Management Phase AC SHOP - UNIVERSITY PMS ATTEMPTED | ▲ 0 |
| | 3 Work Management Phase AC SHOP - UNIVERSITY PMS CM REQUIRED | |
| | HOSPITAL PMs | ▲ Ø |
| | 277 Work Management Phase AC - UNASSIGNED HIGH RISK PM DUE IN 35 DAYS 4 Work Management Phase AC SHOP - HIGH RISK PMS DUE TODAY | |
| | 5 Work Management ~ Phase ~ AC SHOP - MUHA PMS ATTEMPTED | |
| | 9 Work Management Phase AC SHOP - MUHA PMS CM REQUIRED | |
| | | |
| | 68 Work Management Phase AC - UNASSIGNED LOW RISK PMS DUE IN 35 DAYS | |
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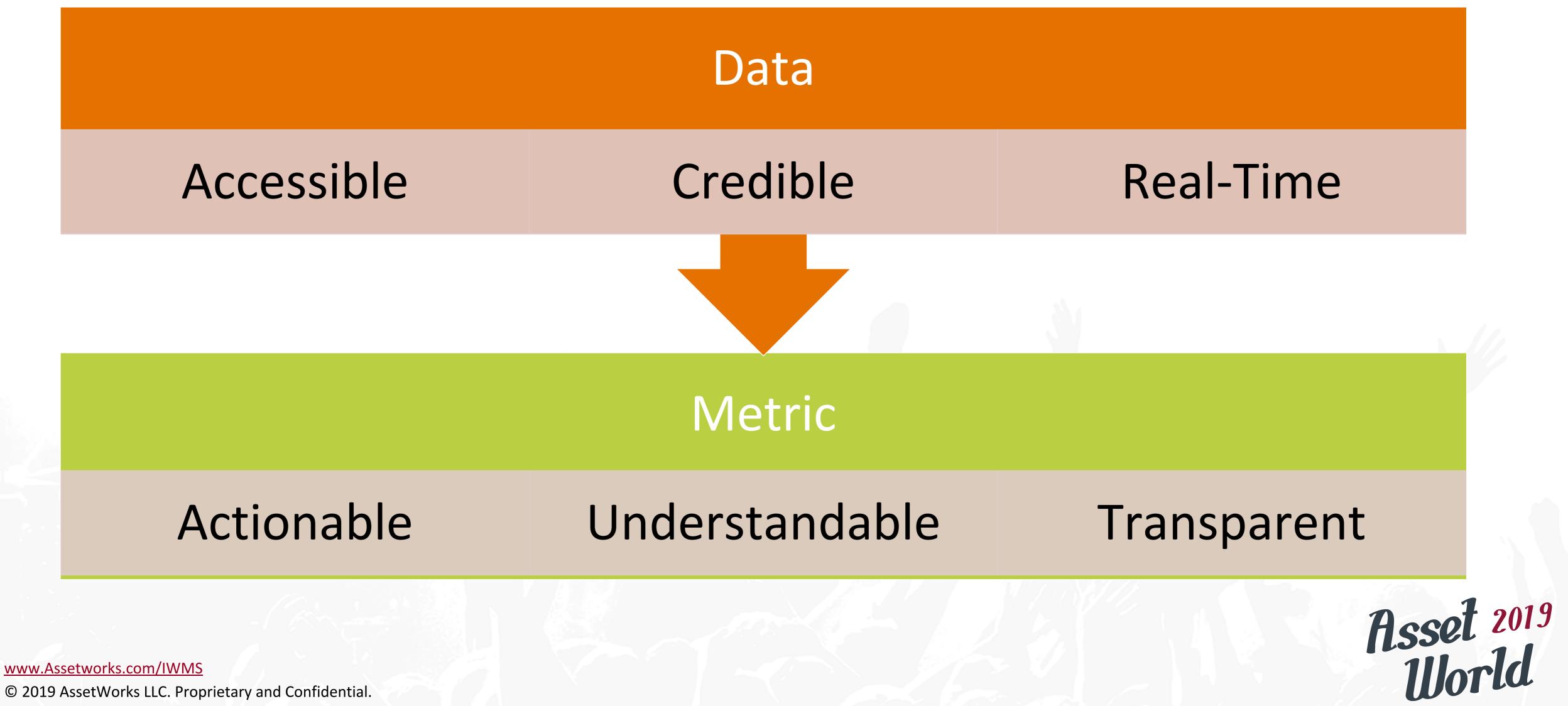
status countries name processes order exc Sciences internal exceeds Medicare COnce 1 Research meeting receive ensure agency animals Environmental aspects validation deficiencies regulatory process responsible Control surveys approved meet deeming Laboratory Risk-Based goal Assessment inspection government hands management Health care awarded time maintain document reflects compliant science state Guide ways organization meets quarterly Department Council life site certified policies random organizations investigations programs patient conduct anim federal hospital safety survey Services quality patients Compliance reimbursement recovery

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Know your goal

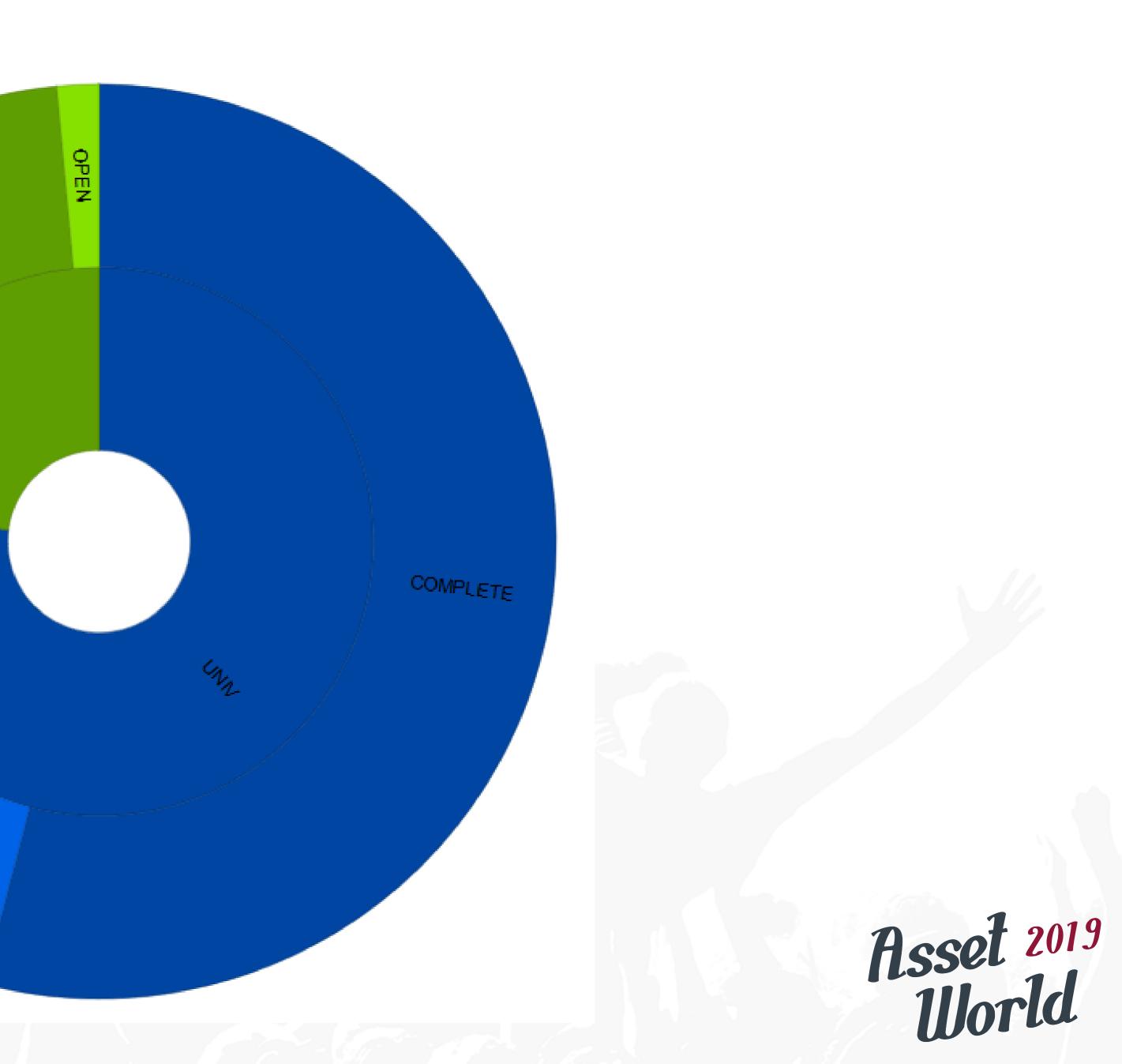
Metrics are what you measure and what you measure is what you manage to





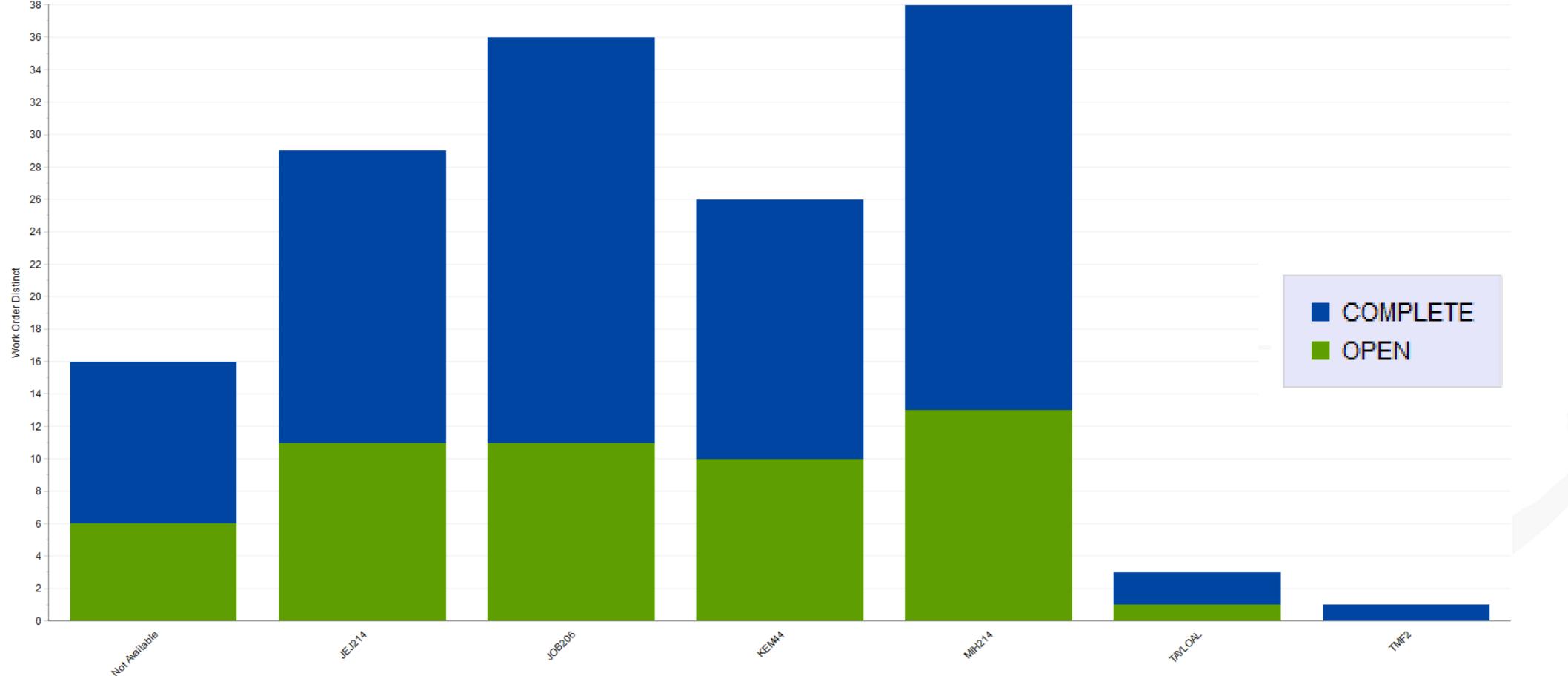
Shop Progress PM priority and completion

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Shop Person Progress

Assess PM distribution and completion



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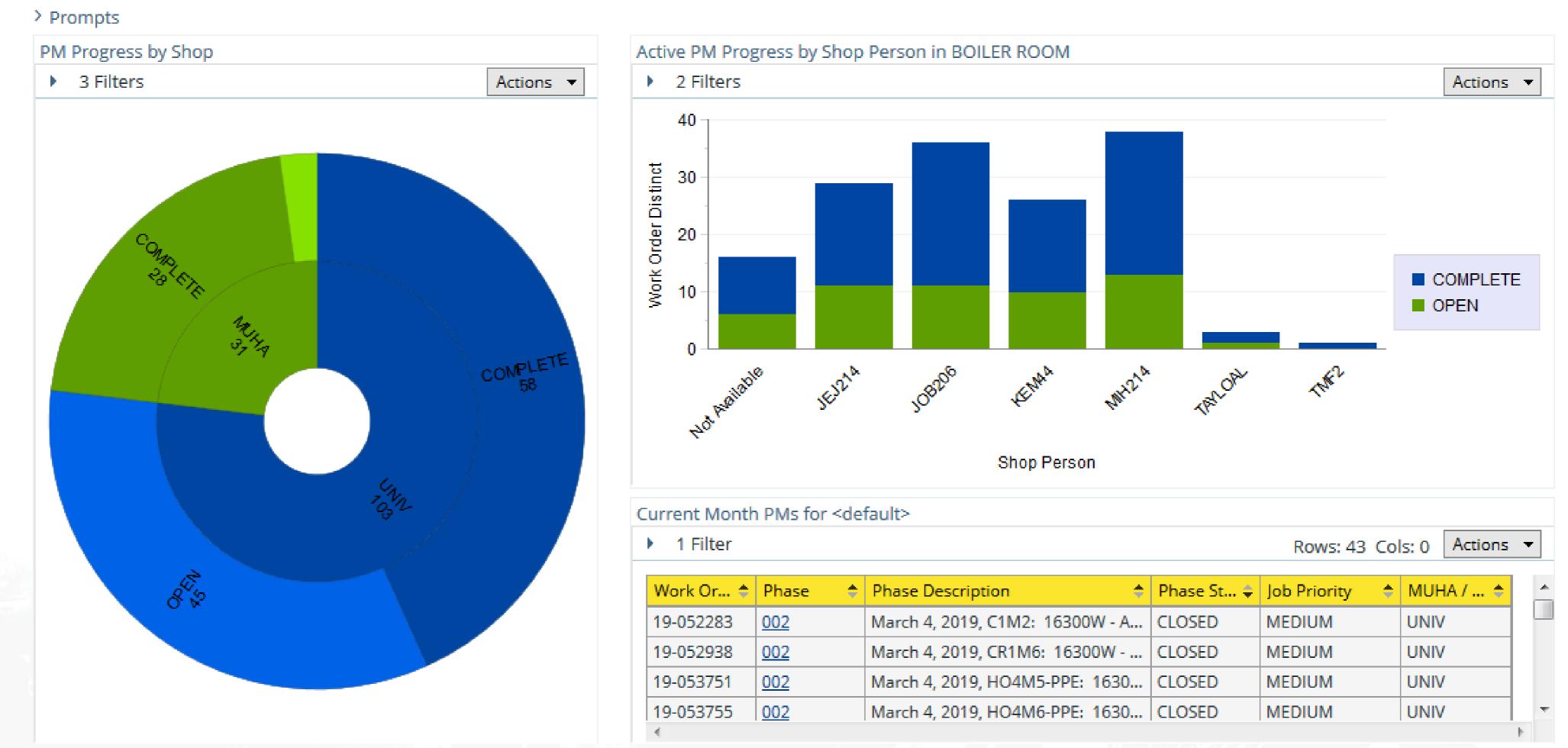
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Shop Person



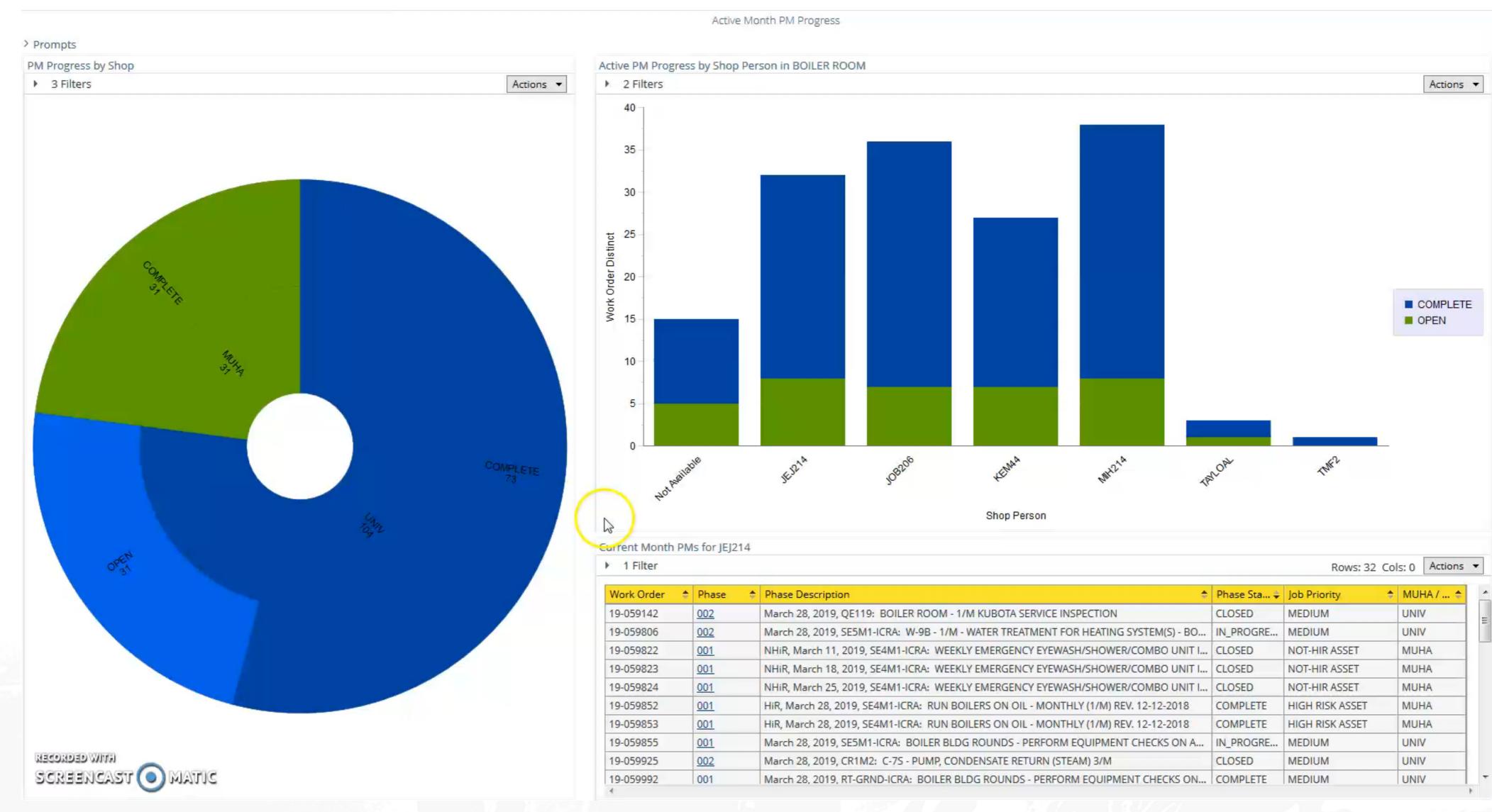
Boiler Shop Dashboard

Average 135 Preventive Work Orders per month



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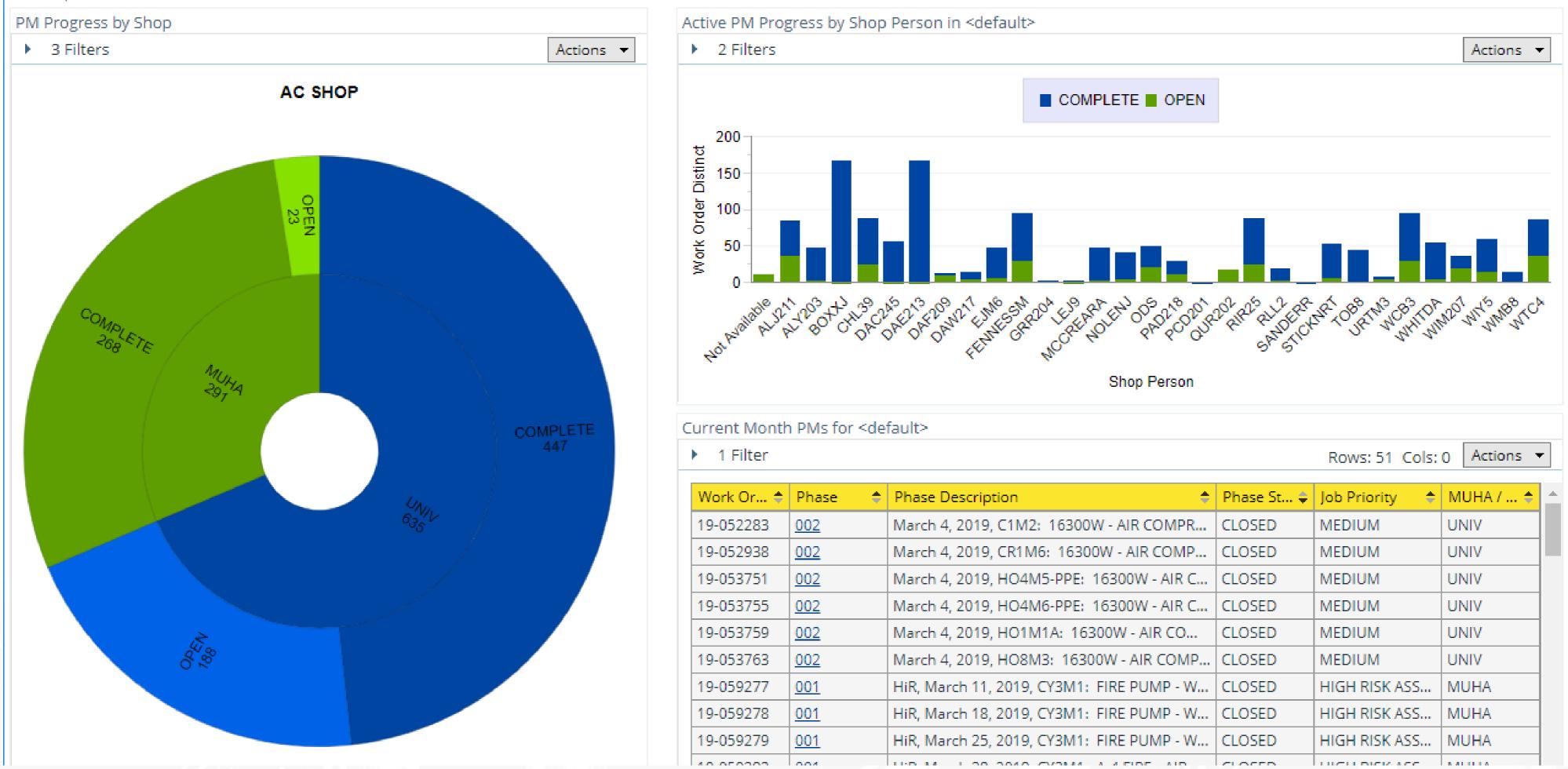
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HVAC Shop Dashboard

Over 900 Preventive Maintenance Work Orders per month



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| ork Or ≑ | Phase 🔷 🌲 | Phase Description 🔶 | Phase St ≑ | Job Priority 🔷 🌻 | MUHA / ≑ | * |
|----------|------------|---|------------|------------------|----------|---|
| 052283 | <u>002</u> | March 4, 2019, C1M2: 16300W - AIR COMPR | CLOSED | MEDIUM | UNIV | |
| 052938 | <u>002</u> | March 4, 2019, CR1M6: 16300W - AIR COMP | CLOSED | MEDIUM | UNIV | |
| 053751 | <u>002</u> | March 4, 2019, HO4M5-PPE: 16300W - AIR C | CLOSED | MEDIUM | UNIV | |
| 053755 | <u>002</u> | March 4, 2019, HO4M6-PPE: 16300W - AIR C | CLOSED | MEDIUM | UNIV | |
| 053759 | <u>002</u> | March 4, 2019, HO1M1A: 16300W - AIR CO | CLOSED | MEDIUM | UNIV | |
| 053763 | <u>002</u> | March 4, 2019, HO8M3: 16300W - AIR COMP | CLOSED | MEDIUM | UNIV | |
| 059277 | <u>001</u> | HiR, March 11, 2019, CY3M1: FIRE PUMP - W | CLOSED | HIGH RISK ASS | MUHA | |
| 059278 | <u>001</u> | HiR, March 18, 2019, CY3M1: FIRE PUMP - W | CLOSED | HIGH RISK ASS | MUHA | |
| 059279 | <u>001</u> | HiR, March 25, 2019, CY3M1: FIRE PUMP - W | CLOSED | HIGH RISK ASS | MUHA | |
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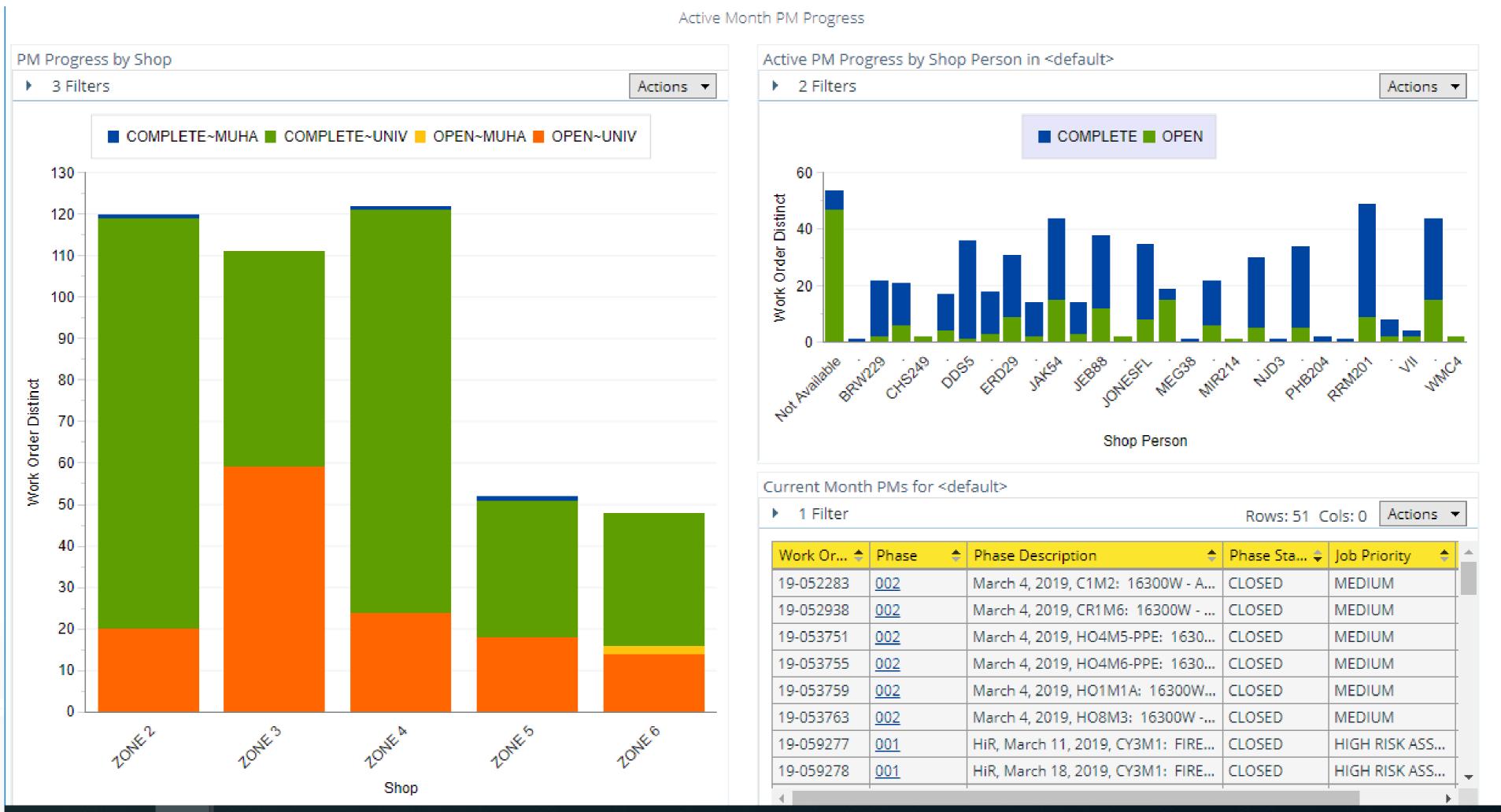
Driving Process



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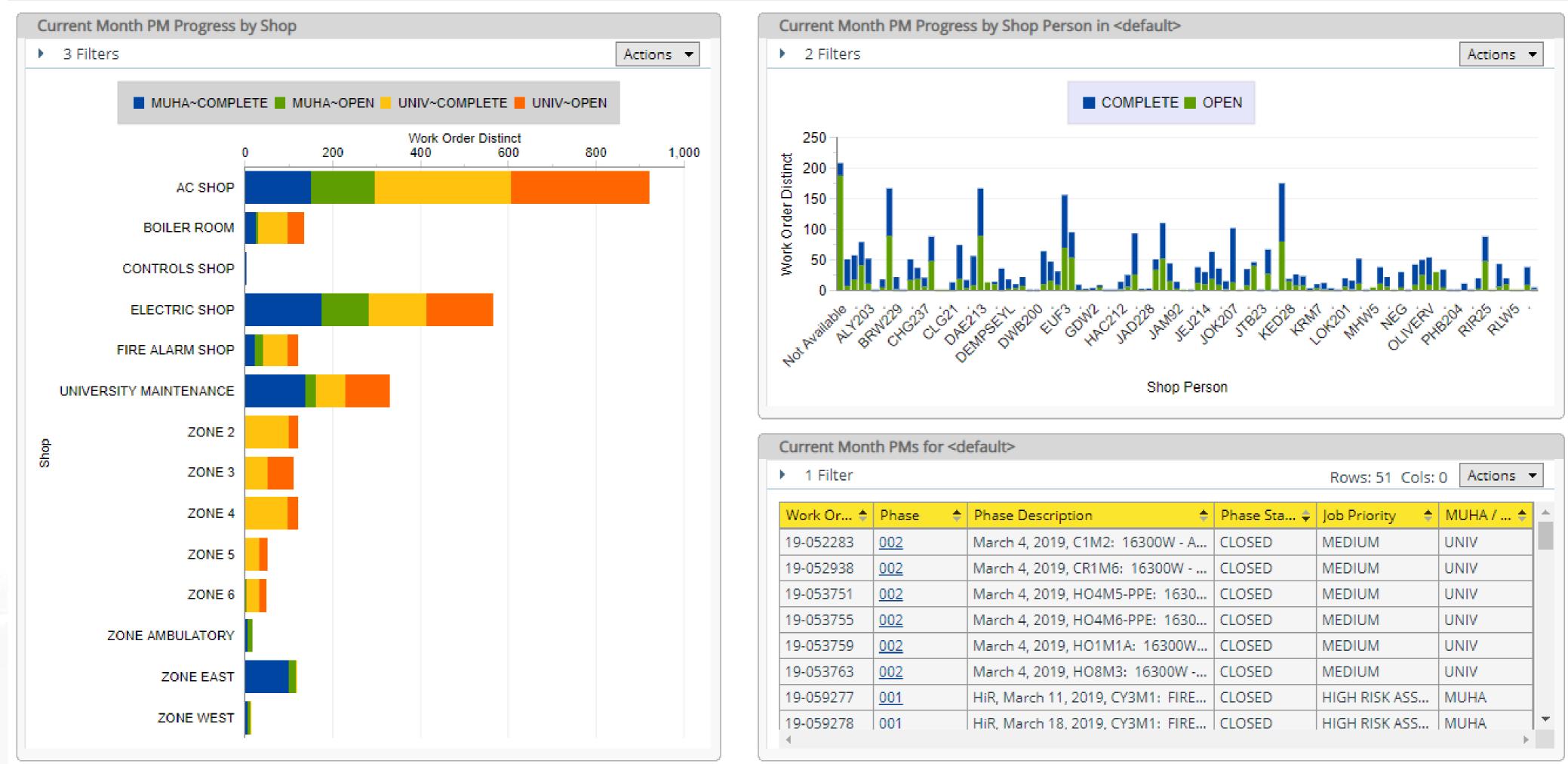
Manager PM Dashboard



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Executive PM Dashboard



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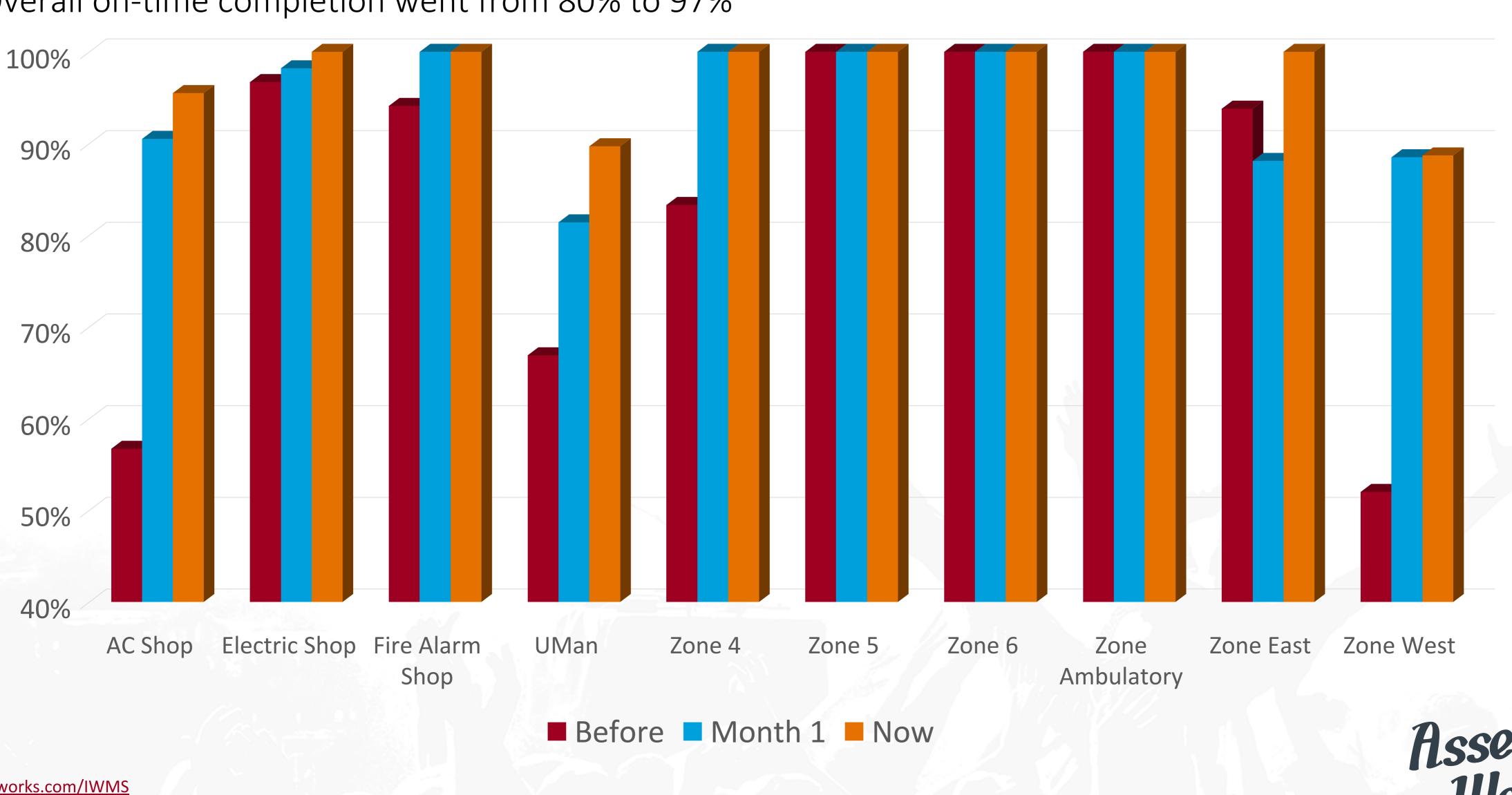
Current PM Progress

| ▶ 1 Filter Rows: 51 Cols: 0 Actions ▼ | | | | | | |
|---------------------------------------|------------|---|----------------------------------|-------------|------------------|----------|
| Work Or 💠 | Phase | ÷ | Phase Description 🔶 | Phase Sta ≑ | Job Priority 🔷 🌲 | MUHA / 💠 |
| 19-052283 | <u>002</u> | | March 4, 2019, C1M2: 16300W - A | CLOSED | MEDIUM | UNIV |
| 19-052938 | 002 | | March 4, 2019, CR1M6: 16300W | CLOSED | MEDIUM | UNIV |
| 19-053751 | 002 | | March 4, 2019, HO4M5-PPE: 1630 | CLOSED | MEDIUM | UNIV |
| 19-053755 | 002 | | March 4, 2019, HO4M6-PPE: 1630 | CLOSED | MEDIUM | UNIV |
| 19-053759 | 002 | | March 4, 2019, HO1M1A: 16300W | CLOSED | MEDIUM | UNIV |
| 19-053763 | 002 | | March 4, 2019, HO8M3: 16300W | CLOSED | MEDIUM | UNIV |
| 19-059277 | 001 | | HiR, March 11, 2019, CY3M1: FIRE | CLOSED | HIGH RISK ASS | MUHA |
| 19-059278 | 001 | | HiR, March 18, 2019, CY3M1: FIRE | CLOSED | HIGH RISK ASS | MUHA |



Affecting Outcomes

Overall on-time completion went from 80% to 97%



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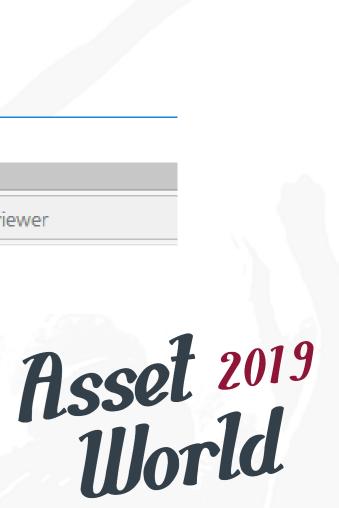


Sharing is caring

Share each report and dashboard with the relevant people

| File View Help Browse Files 🗸 | | IQ hoeljm ∽ | |
|---|---|--|---|
| Folders | O Files | File Actions | |
| MigratedContents PM Progress Reports Previous Andy IQ folder Pushed Reports Scheduled Reports Shared Reports | AC SHOP WOs by Shop Person-Stac Active 12 month progress Active 12 month progress-Interactiv Active PM Progress by AC SHOP Sho Active PM Progress by AC SHOP Sho Active PM Progress by BOILER ROO | Open Open in a new window Edit Cut Copy | |
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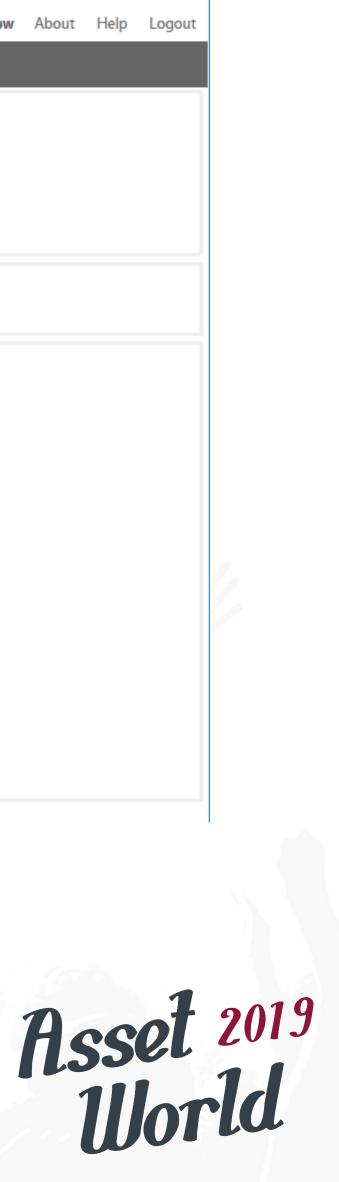
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Ah, Push It Push it real good

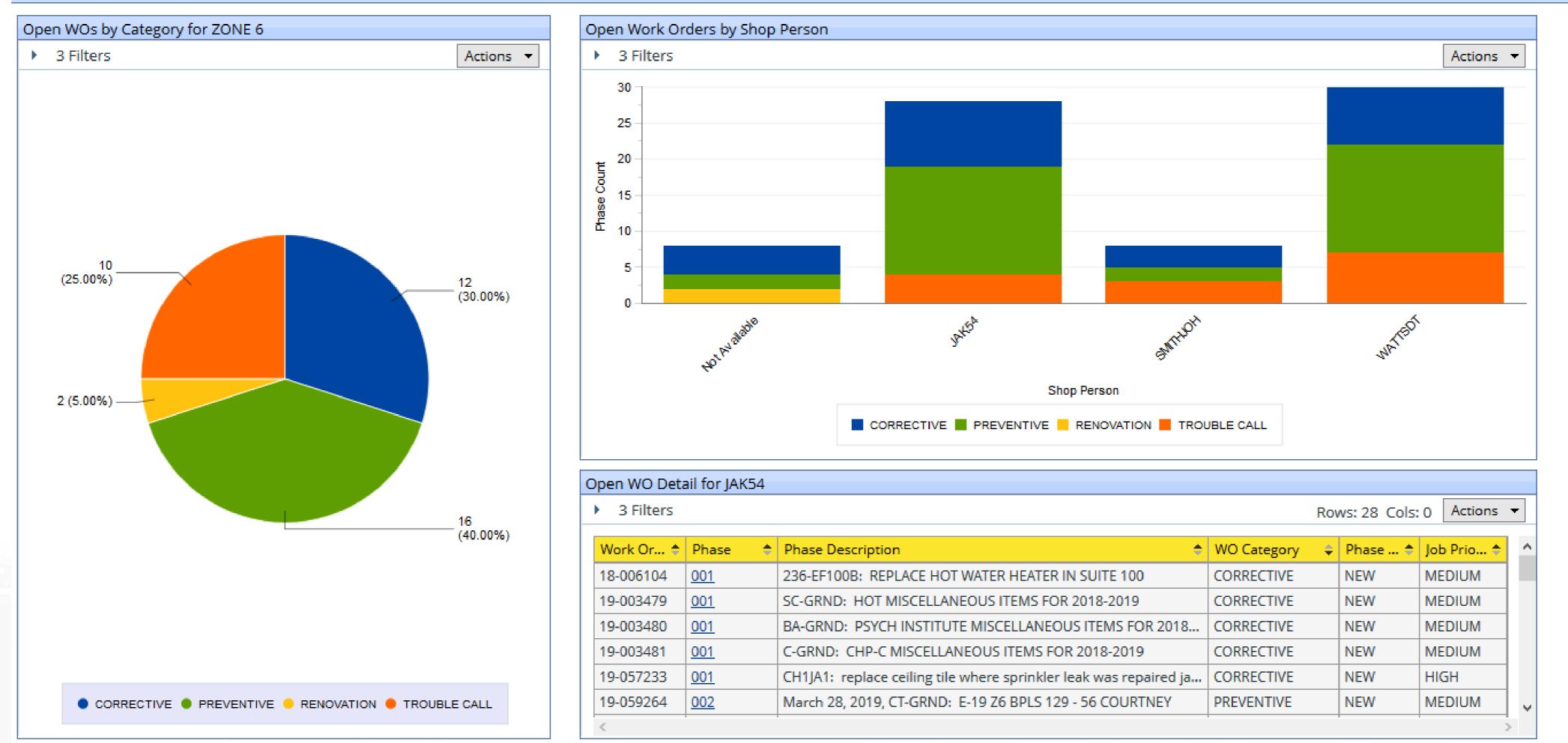
| | AiM Report Manager | | | | | | Andrew About Help Log |
|-------------------------------|---|---|---|--------------------------------|---|----------------------|------------------------------------|
| | Save Cancel | | | | | | |
| | View | 1101 | | Last Edited by Andrew | w Gelasco On 09/20/2018 11:09 AM | Active | Yes 🗸 |
| | Extra Description <u>Roles</u> Screens User Defined Fields | AC SHOP PM Progress Dashboard | .: | | | Report Type Title | External V AC SHOP PM Dashboard |
| | Related Documents | Report URL | http://aimiq-v.mdc.musc.edu:8080/pe /%3Ahome%3AGELASCOA%3AShop% OP%20Shop%20Person-Dashboard.xd | 620PM%20Progress%20Reports%3AA | ctive%20PM%20Progress%20by%20A | C%205H | |
| | | Work Management | ~ | | Key & Access Control | ~ | |
| | | Accounts Payable | ~ | | Lease | ~ | |
| | | Asset Management Capital Planning and Project Management | | | Motor Pool | ~ | |
| | | Contract Administration | | | Preventive Maintenance | ~ | |
| | | Customer Service | | | Planning and Needs Analysis Project Management | | |
| | | Environmental Health & Safety | ~ | | Property | | |
| AiM Roles | | Energy Management | ~ | | Purchasing | | |
| Done Cancel | | Estimating | | | Space Management | | |
| | | Fixed Asset Management Finance | | | Time Management | ~ | |
| AC SHOP PM Progress Dashboard | | Green and Sustainability | | | AiMport | ~ | |
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| AC S | HOP APPROVALS | | | | | | |
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Workload Distribution

Work Order distribution by Category



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| Phase Description 🗧 | WO Category 📮 | Phase 🌩 | Job Prio ≑ | |
|---|---------------|---------|------------|--|
| 236-EF100B: REPLACE HOT WATER HEATER IN SUITE 100 | CORRECTIVE | NEW | MEDIUM | |
| SC-GRND: HOT MISCELLANEOUS ITEMS FOR 2018-2019 | CORRECTIVE | NEW | MEDIUM | |
| BA-GRND: PSYCH INSTITUTE MISCELLANEOUS ITEMS FOR 2018 | CORRECTIVE | NEW | MEDIUM | |
| C-GRND: CHP-C MISCELLANEOUS ITEMS FOR 2018-2019 | CORRECTIVE | NEW | MEDIUM | |
| CH1JA1: replace ceiling tile where sprinkler leak was repaired ja | CORRECTIVE | NEW | HIGH | |
| March 28, 2019, CT-GRND: E-19 Z6 BPLS 129 - 56 COURTNEY | PREVENTIVE | NEW | MEDIUM | |
| | | | | |



SELECT p.proposal AS 'Work Order', p.sort code AS 'Phase', p.description AS 'Phase Description', CONVERT (date, p.beg_dt) AS 'Est Start Date', CONVERT (date, p.end dt) AS 'Due Date', p.shop Shop, s.shop person AS 'Shop Person', p.status code AS 'Phase Status', p.pri_code AS 'Phase Priority', p.order type AS 'WO Type', p.category AS 'WO Category', p.bldg Building, p.location_code Location, w.wo pri_code AS 'Job Priority',

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Custom IQ data source



Be concise Leverage IQ by beginning with a concise data source



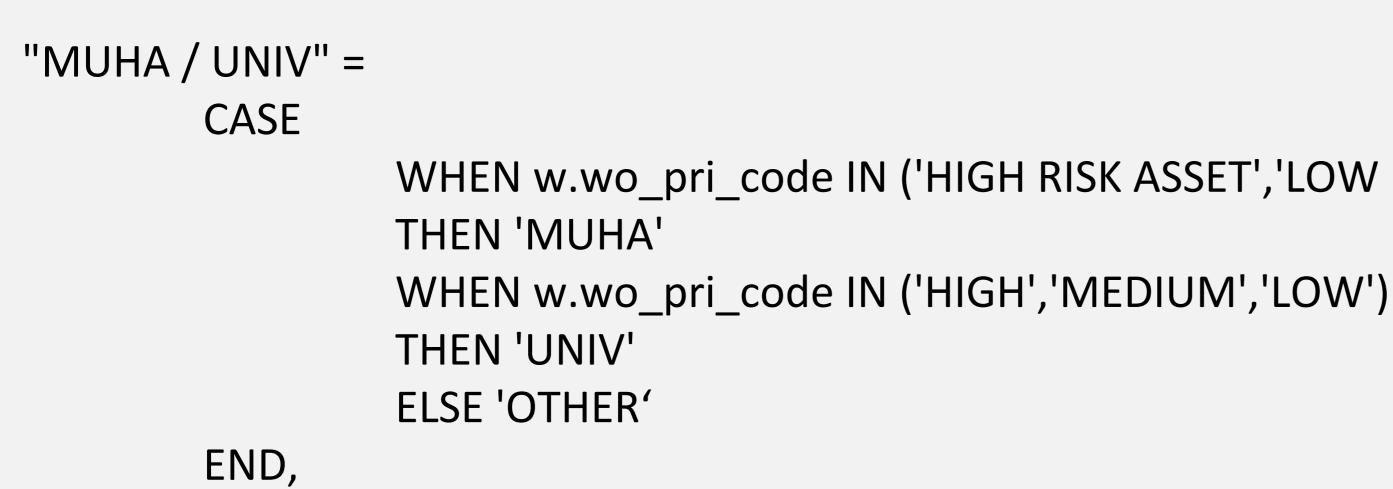
Alias for clarity *Feed the metric data that is transparent and easy to understand*



Keep it simple Don't make your team dig for information and don't show extraneous details



Filter Job Priority defines compliance reporting values



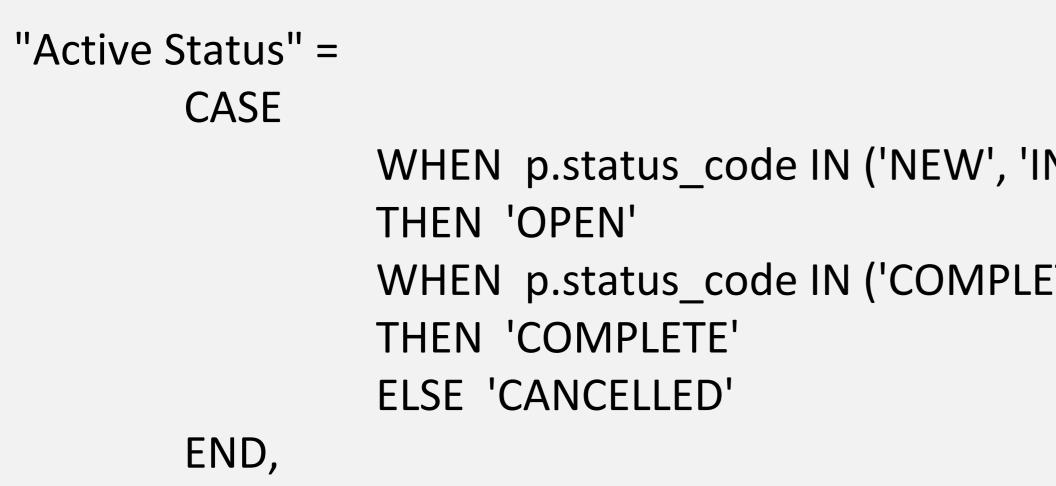
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WHEN w.wo_pri_code IN ('HIGH RISK ASSET','LOW RISK ASSET','NOT-HIR ASSET')

Group Consolidate statuses to 'active', 'complete', and 'canceled'



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WHEN p.status_code IN ('NEW', 'IN_PROGRESS','AWAITING_RESOURCES','ATTEMPTED')

WHEN p.status_code IN ('COMPLETE','CM REQUIRED','CM CREATED','CLOSED')



Join your tables and embed fixed criteria

Why fix criteria? *To prevent users from unwittingly messing up*



PM only WHERE p.category = 'PREVENTIVE'



Current calendar month AND MONTH(p.end_dt) = MONTH (GETDATE())



Current year AND YEAR(p.end_dt) = YEAR (GETDATE())



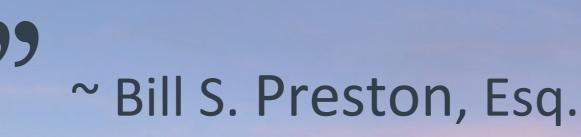
FROM ae_p_phs_e p
JOIN ae_p_pro_e w
ON w.proposal = p.proposal
LEFT OUTER JOIN ae_p_pro_s s
ON s.proposal = p.proposal
AND s.sort_code = p.sort_code
WHERE p.category = 'PREVENTIVE'
AND MONTH(p.end_dt) = MONTH (GETDATE())
AND YEAR(p.end_dt) = YEAR (GETDATE())



Be excellent to each other. **Bill S. Preston, Esq. Party on, dudes**! **Control of the excellent to each other**. **Control of the excellent to each other. Control of the excellent to each othe**



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MUSC Health

